Elementary Concepts of Historical Materialism
Chapter 2: Production Relations
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Introduction. 1. Technical relations of production. 2. Social relations of production. 3. Relations of production in manufacturing and large scale industry. 4. The reproduction of production relations. 5. Social relations of production are not human relations.

Introduction

In the previous chapter we saw the simple elements which form part of the total labor process; in this chapter we will study the relations of production which are the historical form in which this process is realized. In any production process definite relations are established between the different agents of production.

All the individuals which in one manner or another participate in the process of production of material goods are called AGENTS OF PRODUCTION.

The relations between the agents of production can be grouped into; technical relations of production and social relations of production.

First let us examine each of these relations separately before studying them in the inseparable unity in which they exist in manufacturing and large scale industry.

1. Technical relations of production

To clarify what we mean by technical relations we begin by distinguishing between two types of labor processes: Individual and cooperative. The individual labor process is realized by a laborer working in isolation, transforming a definite primary material into a definite product. This is the case of the artisan or the small peasant producer. The cooperative labor process is realized through the participation of various laborers. We can distinguish two forms of cooperation:

1) Simple cooperation in which all the laborers realize the same tasks or very similar tasks. This form of cooperation occurs in the hunting operations of primitive peoples in which a group of hunters armed with spears attempt to surround an animal. It continues to occur today in technically undeveloped agricultural labor.

2) Complex cooperation which is established on the basis of a technical division of labor. For example in the process of sowing, some laborers make the furrows, some plant the seeds, etc.
Now let us look at some of the different characteristics which depend on the different types of relations which are established among the elements of the production process.

A cooperative process of production can exist which implies a unity between the laborer and the means of labor, that is, in which the laborer in the collective form implies a control or domination on the part of the individual laborer over the instrument of labor. In this case there is a separation of the individual laborer with respect to setting into motion the labor process, which now is in the hands of the collective laborer, but a union of this laborer with the means of labor, his personal ability being considered.

Another type of cooperative production process can exist in which the individual laborer has lost not only domination over the setting into motion of the labor process, but also over the means of labor, as occurs in large scale industry, where the laborer becomes one more piece of machinery.

Under these conditions a new unity is constituted, which replaces the unity of the laborer with the means of labor already examined, the unity of the means of labor with the laborer. It is the machinery which transforms the primary materials, the laborer becomes its slave. This object-machinery-unity constitutes, according to Marx, "a material skeleton independent of the workers' and becomes a faithful element of a labor process ready to receive whatever worker comes along. In this way a total separation is produced between the individual laborer and the means of production. The need for the collective laborer becomes a technical necessity. The collective laborer is transformed into a socialized laborer.

On the basis of what we have seen we can affirm that the type of relationship which is established between the individual laborer and the means of labor depends fundamentally on the characteristics of these means of labor. Hence Marx insisted on the decisive role which the means of labor play in the concrete historical forms which the labor process takes.

In summary, in any production process there is established a definite type of relationship between the agents and the means of production, a relationship in which they are linked by the technical characteristics of the labor process: technical division of labor, type of cooperation, technical characteristics of the means of labor, etc. These relationships are characterized by the type of control over which the agents of production can exercise over the means of labor and the labor process.

TECHNICAL RELATIONS OF PRODUCTION are the forms of control or domination which the agents of production exercise over the means of labor in particular and the labor process in general.

2. Social Relations of Production

Up to now we have seen the technical forms in which the production of material goods is carried on. The direct laborer and the indirect laborer are agents of production which expend their labor power in technically different tasks, which depend on the technical division of labor within the productive process.

But this technical process of production never exists in isolation from the social conditions which make them possible. All social production is historically determined.

In a concrete society it is possible to observe, in general, that there exist individuals who are owners of the means of production and individuals who must work for the others: the laborers.

The laborers or direct producers are immediate agents of production, in short, those who expend their labor power inside the production process itself. From the technical point of view they are divided, as we have seen, into direct and indirect laborers.

In the societies in which the private ownership of the means of production exist, the owners of the means of production play a role in the general process of production, without necessarily figuring as direct producers, since being masters of the means of production makes the process possible. Since means of production are the indispensable material conditions for production, and since it is impossible to produce without them, persons who do not possess these means, or possess too small an amount of them, end up working for those who own the fundamental means of production.

a) The Agents of Production

If we call agents of production all those who participate in one way or another in the process of production of material goods, we can then classify these agents from two points of view: 1) from the technical point of view: direct laborers and indirect laborers. 2) from the social point of view: workers, who do not own the means of production, and owners of the means of production.

It is important to indicate that this is a matter of two points of view for the study of the same agents of production, and not of the technical or social tasks to be completed by different agents.

Each agent of production is thus doubly determined. The agent is determined as much by his/her technical function as by his/her social function. If we take the capitalist system as an example we see that: the worker is, from a technical point of view, a direct laborer, and from the social point of view, a laborer without the means of production. The capitalist in turn is, from the point of view of his/her social function, the owner of the means of production, and from the technical point of view, can play the role of an indirect laborer (administrator), as occurs in small industries where the owner and family work, or he/she can play no role in the process of production itself, being in this case a non-laborer. On the other hand the supervisor is a direct laborer and an indirect laborer, or he/she is an indirect laborer and, from the social point of view, he/she is a non-owner who, nevertheless, as we will see later on, fulfills within industry the social
function of the capitalist.

It is important to know that if each agent of production is doubly determined by the technical and social functions he/she fulfills in the process of production, the latter function has the dominant role. The technical function of vigilance, control and direction of any total production process has, for example, a very different character when it is subordinated to capitalist relations of production, than when it is subordinated to socialist relations of production.

b) Right of Ownership, Real Ownership and Effective Possession

Up to this point we have spoken of property but we have not said what we understood by it. Let us now begin to define this concept, starting by defining what we mean by right of ownership.

Right of ownership is the right which one who possesses goods has to use, to enjoy and to dispose of them. Let us explain each of these terms: the right to use, that is, to make use of goods which one possesses in accord with their natural characteristics. For example: to use land is to cultivate it; to use a vehicle is to drive it. The right to enjoy, that is, the enjoyment of the fruits which these goods produce. For example, to enjoy the fruits obtained from the cultivation of the land. The right to use and enjoy these goods is called un juris in law. The right to dispose of, that is, to assign goods one possesses to definite ends or to delegate this right to third persons.

This right of ownership can arise from a simple collective consent motivated by political or ideological reasons, or can take on finished juridical forms. Moreover, its content varies according to the different historical epochs. The content of the right of ownership characteristic of modern western society cannot be applied, therefore, in a mechanical way, to any other type of society. The concept of private property characteristic of the capitalist system of production cannot be applied to feudal society.

In the feudal system, distinct grades of private property existed: "enjoyment but not effective ownership by the most powerful persons" in the feudal hierarchy "over immense terrain; direct but not absolute ownership, since it was burdened with obligations and services to the small and middle-sized lords. This hierarchy of rights to the land was imposed on the base of feudal society, that is to say, on the exploited peasants."

It is important to distinguish between a right of a juridical character and the real power to use, enjoy and dispose of goods.

Let us see how this statement is applied to the problem of the ownership of the means of production. We distinguish between the right of private ownership of the means of production, and the real ownership of them. When the right of ownership is transformed into a real power to use, enjoy and dispose of the means of production, and consequently of the products resulting from the process of production, we say that there exists real ownership.

In order that this real ownership exist it is necessary that whoever holds this power be able to set into motion the process of production. Therefore, in this case, a definite type of control over the means of production must be combined with a definite type of dominion or control over the labor process. Juridical ownership necessitates, consequently, a definite technical base, that is, a definite structure of the labor process, in order that it be transformed into real ownership.

We can see here how the technical relations and the social relations of production interpenetrate in an inseparable manner; how the technical relations serve to support the social relations, which in turn act on them, giving them their specific historical character.

EFFECTIVE POSSESSION is the capacity which the owners of the means of production have to put them into motion.

In summary, there exists REAL OWNERSHIP of the means of production when effective possession of these means and the power to dispose of them and the products they produce are united in the same hands.

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\text{real ownership} = \text{power of disposition} + \text{effective possession}
\]

When the juridical owners of the means of production have real ownership of them, the direct producers are totally separated from these means of production: they are non-owners who have lost all dominion over the means with which they work and over the total labor process.

It is this relationship of ownership/non-ownership which the agents establish with the means of production which explains the relationship of exploitation which is established between them. The relationship of the agents to the means of production therefore determines the relationship of the agents to each other.

c) The Concept of Social Relations of Production

As a result of what we have said above, we can define the social relations of production in the following manner:

we call SOCIAL RELATIONS OF PRODUCTION those relationships which are established between the owners of the means of production and the direct producers in the definite process of production, relationships which depend on the type of own-
We can distinguish two fundamental types of social relations of production which depend on two forms of ownership of the means of production.

a) Relation of exploiter-exploited. It exists when the owners of the means of production live off the labor of the direct producers.

The principal relations of exploitation are the following: the relations of slavery, in which the master is not only owner of the means of production but is owner also of the labor power (the slave); the relations of servitude, in which the master is the owner of the land, and the servant depends on him and must work gratuitously for him a certain number of days of the year; and finally, capitalist relations, in which the capitalist is the owner of the means of production and the worker must sell his labor power in order to live.

b) Relations of Reciprocal Collaboration. These relations are established when there exists a social ownership of the means of production and when no sector of society lives off the exploitation of another sector. For example, the relations which are established between members of primitive communities or the relations of collaboration which, according to Marx, characterize the communist mode of production.

3. The Relations of Production in Manufacturing and Large Scale Industry

In this section we will study how the technical and social relations of production form an inseparable unity in definite processes of concrete production such as manufacturing and large scale industry.

a) Manufacturing

Capitalist manufacturing was born when a capitalist, an owner of means of production (instruments of labor, a building, etc.) brought together a relatively large number of workers who labored at the same time, in the same place and under the command of the same capitalist.

Marx said that the conditions necessary for this occurrence are fundamentally two: a certain quantity of money accumulated by a sector of the population: the capitalists, and the presence of a free laborer, dispossessed of all means of production, who, in order to subsist, has to sell his labor power to the capitalist who possesses those means.

In manufacturing, labor primarily takes the form of simple cooperation. Each laborer carries on the same operation with the sole difference that now he/she labors in common with other laborers. Because of this Marx says that the difference between the artisans workshop and manufacturing is, in the beginning, purely quantitative. The essential characteristic of both processes of labor is the unity which exists between the laborer and the means of labor.
necessities, the burdens of vigilance and control to prevent the workers from obtaining the return on their labor, etc.

Let us see what Marx said on this problem:

If then, the control of the capitalist is in substance two fold by reason of the two fold nature of the process of production itself, which, on the one hand, is a social process for producing use values, on the other, a process for creating surplus value in form that control is despotic. As cooperation extends in scale, this despotism takes forms peculiar to itself. Just as at first the capitalist is relieved from actual labor as soon as his capital has reached that minimum amount with which capitalist production, as such, begins, so now, he hands over the work of direct and constant supervision of the individual workmen, and groups of workmen, to a special kind of wage laborer. An industrial army of workmen, under the command of a capitalist, requires, like a real army, officers (managers) and sargeants (foremen, overseers), who, while the work is being done, command in the name of the capitalist. The work of supervision becomes their established and exclusive function...It is not because he is a leader of industry that a man is a capitalist; on the contrary, he is a leader of industry because he is a capitalist. The leadership of industry is an attribute of capital, just as in feudal times the functions of general and judge were attributes of landed property.

Therefore, we have in manufacturing a definite combination of technical and social relations which is the following: the capitalist is at the same time the owner and the one who controls (personally or through his/her representatives) the process of production in its totality. The laborer is not the owner of the means of production but he/she still controls the management of the means with which he/she works. Remember that the characteristic of manufacturing is the unity which exists between the laborer and the means of labor. There still does not exist the total domination of all the elements of the production process on the part of the capitalist.

Diagram #2: Manufacturing

<table>
<thead>
<tr>
<th>Ownership</th>
<th>means of production</th>
</tr>
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<tbody>
<tr>
<td>capitalist</td>
<td>object, etc.</td>
</tr>
<tr>
<td>control</td>
<td>direct detail laborer</td>
</tr>
<tr>
<td>(non-owner, but carries on the function of capital)</td>
<td></td>
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</tbody>
</table>

In the stage of manufacturing the juridical ownership of the capitalist of the means of production still does not correspond to a full real ownership of them. Labor, still depending on the skill of the worker, is not totally subordinated to capital. The capitalist, many times, must give way before the pressure of the laborers in order to not lose a skilled laborer, who has succeeded in increasing his output thanks to his/her long experience in specialized manual labor.

Now then, in a definite moment in the development of the capitalist mode of production, the technical base of manufacturing: the unity of the detail laborer and the instrument of labor, which implies that the output of the labor is limited by the physical capacity of the laborer, comes into contradiction with the necessity of capitalist accumulation. In this manner manual labor is replaced by mechanized labor realized by means of the machine.

b) Large Scale Industry

Large scale capitalism industry is different from manufacturing. The difference is the function which the means of labor has acquired within it. The revolution in which the means of labor lead to a revolution in the general process of production is the so-called industrial revolution.

Of what did this revolution consist? In the introduction of machine-tools in the production process. These machines integrated into a technical unity the apparatuses and tools with which the manual worker labored in manufacturing. They ceased being implements in the hands of laborers and became "implements of a mechanism or mechanical implements."

Marx defines the mechanical implement or machine-tool as "a mechanism that, after being set in motion, performs its own operations and its own operations that were formerly done by the workman with similar tools...from the moment that the tool proper is taken from men, and fitted into a mechanism, a machine takes the place of a mere implement."

The machine-tool thus made it possible to overcome the organic barrier which had arisen between the laborer and the means of labor in manufacturing and to increase production considerably as a result.

This completely transformed the relationship between the laborer and the means of production. The setting into motion of the means of labor in manufacturing no longer depended on the personal aptitude of the laborer. The organization of production becomes completely independent of the characteristics of the power of human labor.

A complete separation is established between the laborer and the means of labor. At the same time a unity is established between the means of labor and the object of labor.

The process of production can no longer be defined as the coming together of a certain number of workers, but as a conjunction of machines ready to receive whatever worker comes along.

Capital, which began by seizing upon the labor process in the technical conditions given by historical development, and subject to the laws of capitalist
accumulation, revolutionized totally the labor process. Until that moment, said Marx, there had only been a formal subjugation of labor to capital, now, with the introduction of the machine-tool, there existed a real subjugation.

Collective labor becomes here a technical necessity and is converted, according to Marx, into "socialized labor". It now becomes harder and harder to distinguish the role played by each individual laborer in the production of the final product.

The character, each time more socialized, of the structure of the labor process and the relations within it, comes into contradiction with the private character of the real ownership of the means of production, that is, it comes into contradiction with the relations of production.

We have, therefore, in large scale industry, the following combination of the technical and social relations of production: the capitalist is at the same time the owner of and the one who controls and directs (personally or through his/her representative) the total production process. The individual laborer, on the other hand, finds him/herself totally subordinated from the means of production: he/she is neither its owner nor has any control over them, and as a result finds him/herself totally subordinate to capital, socially and technically.

This coincidence of social and technical relations of production, of relations of ownership and real appropriation, to use Marx's terminology, which transforms the juridical ownership of the capitalist into a real ownership and totally separates the laborer from the means of production, is what makes the character of the process of capitalist development in this stage totally irreversible. It is no longer possible as it was in the stage of manufacturing for the manual laborer and the worker to leave the factory and return in one way or another to the old artisanal production. This has occurred with some agrarian reforms in which the process of collectivisation of the land has not been accompanied by the creation of a corresponding technological base. The methods and techniques of individual labor are still maintained, only now they are carried on within the terrain of collective ownership. Any political retreat can lead, in this case, to a turning backward in agricultural production toward independent small ownership.

Diagram #3: Large scale industry

Ownership

Capitalist

Means of production

Means of labor

machinery

etc.

control

Indirect laborer

(non-owner, but carries out the function of capitalist control)

Direct laborer

(non-owner)

separation

collective laborer

(socialized)

After having analysed the form of the union of technical and social relations of production within capitalist manufacturing and large scale industry, we can better understand in what way the social relations of production play a dominant role in this process, provoking a change in the technical structure of the process.

It is the desire to increase its wealth which drives capital to seek new formulas to augment the amount of surplus value. Since it cannot increase the length of the work day, which has a physiological limit and a political limit imposed by the struggles of the working class, it becomes necessary to succeed in diminishing the part of the work day dedicated to pay for the labor power of the worker, thus increasing the unpaid part of the work day which the capitalist appropriates for him/herself.

For this to happen capital must seek forms of increased productivity of labor by increasing its intensity (the Taylor system, etc.) and replacing manual labor with machine labor.

The technical relations of large scale industry have originated in and been overdetermined by the capitalist social relations of production.

Therefore, independent technical relations do not exist, only a definite form of their subordination to social relations of production. Consequently, if these relations change, the form in which they structure the labor process, that is the technical relations of production, must change also. This will be the case of the transition to socialism, where new social relations of production will begin to be imposed, which by their effects, must begin to move the structure of the labor process in such a way as to permit the real appropriation of the part of the laborers of the process of production, definitely eliminating the separation which capitalism establishes between the worker and the means of production.


We have demonstrated above that there exists two types of production relations: technical relations of production or "relations of human beings with nature" and social relations of production or "human relations with each other through the means of production". We then saw how these relations form an inseparable unity. Therefore we can conclude:

RELATIONS OF PRODUCTION are formed by the technical and social relations of production.

Up to this point we have analysed production relations from a static or structural point of view. Now we must refer to them considered as a process, that is from a dynamic point of view.

Any production process does not produce only material products, but it also produces and reproduces its social conditions of production, that is, it constantly reproduces the production relations within which the capitalist production process operates. Thus, at the same time that it produces commodities
it reproduces capitalist production relations: capital and wage labor.

In this reproduction of capitalist relations superstructural factors intervene. For example, the juridical forms of private ownership and the labor contract, and the presence of an army ready to move into action when the capitalist system is endangered, are superstructural elements necessary for the reproduction of the capitalist system. Superstructural factors are even more necessary to reproduce production relations where there is no correspondence between juridical ownership and effective possession of the means of production.

The specific type of relationship which is established between the owners of the means of production and the direct producers, depends on the type of intervention of the superstructural elements.

As we have just seen, superstructural elements do not intervene in the same manner when capitalist relations of production exist as when relations of production typical of slavery exist.

5. Social relations of production are not simply human relations. Social relations of production cannot be considered solely as human relations, relations between human beings. They are relations between agents of production, that is, between human beings who have a definite function in the production of material goods, which depends on the form through which they relate to the means of production: between owners of the means of production and the direct producers. This relation between human beings passes, therefore, through a relation with objects: the means of production.

This point is of great importance, since it destroys all the utopian ideas about "collaboration between workers and bosses". The relations between workers and bosses cannot be "fraternal" as long as their relations with the means of production remain unchanged.

Besides, it is important to understand that these social relations of production are established independently of human will. The capitalist exploits and will exploit the worker, even if he does not propose to do so consciously, even if he struggles against this exploitation, since the objective laws of the capitalist system are inflexible: either the exploitation of the workers or the death of the industrialist, there is no other alternative.

When Marxism affirms that it is necessary to destroy capitalist relations of production, that it is necessary to "kill the industrialist", it is not affirming that the capitalists must be destroyed physically. It means something very different; what must disappear is the function of the capitalist, the function of the exploitation of the laborer typical of the capitalist system of production, and this is only possible if capitalist relations of production are destroyed and replaced by other relations, socialist relations of production.

Summary

In this chapter we have studied the production relations. We have now distinguished technical and social relations of production. We have seen how they form an inseparable unity, taking as examples manufacturing and large scale industry. We have seen how the production process reproduces these relations. Finally, we have seen they cannot be considered simply as human relations, since they are established independently of human will.

In this chapter we have used the following concepts of the general theory of historical materialism: technical relations of production--direct laborers--indirect laborers--social agents of production--ownership rights--real ownership and effective possession--social relations of production.

Questions

1. What is meant by simple cooperation?
2. What is meant by complex cooperation?
3. What is meant by direct laborer?
4. What examples exist of direct laborers who totally control the means of production?
5. What is meant by indirect laborer?
6. What is meant by technical relations of production?
7. What is meant by agents of production?
8. Why can a person who does not work in the production process be considered nevertheless an agent of production?
9. What is meant by technical agent of production?
10. What is meant by social agent of production?
11. What is meant by social relations of production?
12. What is meant by right of ownership?
13. What is meant by real ownership?
14. What is meant by effective possession?
15. What is the technical unity which characterizes manufacturing?
16. What is the technical unity which characterizes large scale industry?
17. What is meant by collective labor?
18. How is the function of direction in the capitalist process of production characterized?
19. How could you demonstrate that in capitalism the means of labor is the most significant element in the labor process?
20. Why, if the social relations of production are relations between individuals, can they not be considered simply as human relations?

Themes for reflection

1. Why is the distinction between direct and indirect laborers important?
2. Is it possible for the workers themselves to control the production process?
3. What is the role that machinery should play in a socialist system?
4. Is it enough that the right of capitalist ownership of the means of production be suppressed for the workers to achieve effective possession?
5. Why is it important to insist that social relations of production are not human relations?
Bibliography

Marx, Karl. "Cooperation" (Ch. XIII), "Division of Labor and Manufacturing" (Ch. XIX), and "Machinery and Large Scale Industry" (Ch. XX) in Capital, vol. 1 (International Pub., 1967).


Endnotes


2. We treat here distinct functions, which, in definite historical forms of production, are personified in agents which are separated from the collective laborer and impose their authority over it—but which can be given, in other historical epochs, as a simple differentiation within the collective laborer.

3. This relation between the agents of production and the means of production was not made explicitly by Marx, Engels and Lenin. Nonetheless an attentive study of Capital and the manuscript Precapitalist Economic Formations by Marx shows that he was preoccupied with the problem of the relation of the laborer with the means of production, utilizing diverse terms to name it: "effective possession", "real appropriation", "effective appropriation", "control", etc.

It is to E. Dalbar who, in Reading Capital studied these relations, naming them "relations of real appropriation", opposing them to relations of ownership, that we owe many of the ideas expressed here.

We have preferred to call them technical relations of production because they are established within the production process as a result of precise technical conditions: the degree of technical division of labor, the type of technology employed, etc.

On the other hand, it appears that by naming in this manner we are establishing a clear line of demarcation between them and social relations of production.

We speak of possession when there exists the simple detention of a good (that is, without relations of ownership intervening).

It can happen that real ownership and juridical ownership are not in the same hands. This would be the case of an agrarian program which would naturalize the land, that is, transform it into state property, while delegating the right to dispose of it to the communities or regional centers. The state would have juridical ownership, the commune real ownership. Another case of separation of juridical ownership and real ownership is that of a supervisor in an enterprise. The capitalist continues to be the owner, from the juridical point of view, but it is the supervisor who now disposes of the means of production and their products. There not only exists cases of non-correspondence between juridical ownership and real ownership, but there can exist other forms of combination of the elements of property rights.

There are cases in which juridical ownership is separated from effective possession, that is, the right to dispose of the means of production and the products of labor which are in the hands of third persons. This is the case of the servile production regime where the landowner has juridical ownership of the land and the direct producer. The servant, to whom the master has conceded a piece of land, has effective possession of it, since with his own means of production he makes it produce.

The landowner has here a juridical right which is in contradiction with the effective possession which the peasant direct producers have. When this non-correspondence exists between juridical ownership relations and effective possession, the right to dispose only of the products is transformed into a power mediating the relation of the extra-economic factors (polities and ideology). The servant, who could live off his own production, goes to work the land of the master only under the whip of the overseer. Something very different occurs under capitalism, where the capitalist not only has juridical ownership but also real ownership of the process of production. To the laborer there is only one alternative: either die of hunger or offer his/her labor power to the capitalist.

Juridical ownership
(right to dispose)

Extra-economic factors

Power to dispose

Effective possession

Products

Another interesting case is the joint stock company. In this case there exists many owners in the juridical sense of the term, but generally only a very small group of them have real ownership of the means of production.

Marx, Capital, vol. 1, pp. 331-32
As the revolution which produces machinery is introduced into one sector of production, it requires the analogous transformation of the other sectors of production (the spinning machine implied the necessity of the imposition of a weaving machine and both lead to the mechanical-chemical revolution in printing, dyeing, bleaching, etc.), with the result that the finished product is each time less the product of the laborers who carry on the last stage of its production.

The product of the last laborer is the aggregate of the labors already completed of many other laborers in other sectors of production.

The structure of the labor process of the capitalist mode of production has, consequently, a contradictory character: the separation of the laborer from the means of production and the subjugation of the individual laborer to the private ownership of the means of production is contradicted by the increasingly socialized character which the collective laborer acquires, on the one hand, and by the growing dependency of the distinct processes of labor within society on each other. We will develop this point further in the next chapter.